

UNIVERSITY DEVELOPMENT AND ALUMNI RELATIONS

2080 Addison St. #4200 Berkeley, CA 94720-4200 510 642-1212 510 643-6130 fax give berkeley edu

February 3, 2016

VICE CHANCELLOR JULIE HOOPER

The Berkeley campus continues to adhere to the principles of Gift Acceptance as described by the Standing Orders of The Regents [100.4(dd)] and the Delegation of Authority to Solicit and Accept Gifts (DA 2588).

Authority to Solicit and Accept Matching Gifts

For internal control purposes that will ensure the appropriate review, acceptance, and designation of gifts, I recommend that the following positions be authorized to **solicit and accept matching gifts** on behalf of the UC Regents and the UC Berkeley Foundation for the Berkeley campus at the at levels specified below:

POSITION

Executive Director, Donor and Gift Services Director, Gift Operations Control Desk Team Lead Matching Gift Analyst Control Desk Analyst Control Desk Analyst

INCUMBENT

Nancy Lubich McKinney Leslie Banez Maureen Brennan Reema Kazak Catherine Azzopardi Debbie Tieh

These delegations of authority supersede previous delegations.

If you approve these recommendations, please sign below.

Sincerely,

Irene Kim

Assistant Vice Chancellor-Advancement

Julie M. Hooper

Vice Chancellor - University Development and Alumni Relations

UNIVERSITY OF CALIFORNIA BERKELEY



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VICE CHANCELLOR JULIE HOOPER

The Berkeley campus continues to adhere to the principles of Gift Acceptance as described by the Standing Orders of The Regents [100.4(dd)] and the Delegation of Authority to Solicit and Accept Gifts (DA 2588).

Authority for Gift Acceptance

For internal control purposes that will ensure the appropriate review, acceptance, and designation of gifts, I recommend that the following positions be authorized to accept gifts on behalf of the UC Regents and the UC Berkeley Foundation for the Berkeley campus at the at levels specified below:

POSITION	INCUMBENT	LEVEL OF ACTIVITY
Executive Director, Donor and Gift Services	Nancy Lubich McKinne	y \$1,000,000
Director, Gift Operations	Leslie Banez	\$1,000,000
Director, Pledges and Complex Gifts	John J. Hanley	\$1,000,000
Associate Director, Gift Planning Administration	Rachelle D. Regan	\$1,000,000
Trust and Annuity Administrator	Ramona Arnold	\$1,000,000
Estate Administrator	Jovy Burgos	\$250,000
Pledge Analyst	Steve Harrell	\$250,000
Control Desk Team Lead	Maureen Brennan	\$250,000
Data and Audit Team Lead	Kelly McNeese	\$250,000
Receipting and Adjustments Team Lead	Erik Dunlap	\$250,000
Complex Gift Analyst	Armita Khashayar	\$250,000
Complex Gift Analyst	Tracy Miller	\$250,000
Major Gift Analyst	Elena Vasquez	\$250,000
Matching Gift Analyst	Reema Kazak	\$100,000
Gift Analyst	Cameron Rico	\$100,000
Control Desk Analyst	Catherine Azzopardi	\$100,000
Control Desk Analyst	Susan Dowey	\$100,000
Control Desk Analyst	Debbie Tieh	\$100,000
Control Desk Coordinator	Joyce Keller	\$100,000
Receipting and Adjustments Analyst	Brenda Carrasco	\$100,000
Receipting and Adjustments Analyst	Phillip Larkin	\$100,000
Receipting and Adjustments Analyst	Marilou Soriano	\$100,000
Receipting and Adjustments Analyst	Margaret Williams	\$100,000
Gift Auditor	Ada Cabello	\$100,000
Gift Auditor	David Lam	\$100,000
Gift Auditor	Margie Mendez	\$100,000
Gift Auditor	Juan Ion Vergara	\$100,000
Gift Auditor	Darnell Walker	\$100,000
Gift Planning Coordinator	Tamar Boyadjian	\$100,000
Gift Planning Coordinator	Paola Kim	\$100,000
Gift Planning Coordinator	Lara Larsen	\$100,000

These delegations of authority supersede previous delegations. Donor and Gift Services will continue to obtain the Chancellor's signature for any gifts between \$1 million and \$5 million, and the Office of the President for gifts above \$5 million.

If you approve these recommendations, please sign below.

Sincerely,

Irene Kim

Assistant Vice Chancellor-Advancement

Julie M. Hooper

Mile M. Hooper
Vice Chancellor – University Development and Alumni Relations

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SANTA BARBARA • SANTA CRUZ

1111 Franklin Street
Oakland, California 94607-5200
Phone: (510) 987-9074
Fax:(510) 987-9086
http://www.ucop.edu

May 4, 2015

CHANCELLORS
PROVOST
EXECUTIVE VICE PRESIDENT-UC HEALTH
VICE PRESIDENT-AGRICULTURE AND NATURAL RESOURCES
DIRECTOR, LAWRENCE BERKELEY NATIONAL LABORATORY

DA2588-Delegation of Authority-To Solicit and Accept Gifts

The Regents' Standing Order 100.4(dd) delegates general authority to the University President in connection with solicitation and acceptance of gifts.

At their March 20, 2014 meeting, The Regents approved revisions to Regents' Policy 5201: Policy on Fundraising Campaigns. The authority granted to me pursuant to the revised Policy 5201 to solicit and accept gifts is delegated to you within your respective jurisdictions up to and including a value of \$5 million, with the exceptions noted below. Any donor solicitations, including donor proposals, which require Presidential or Regental approval should clearly state that acceptance is contingent upon such approval.

Regental authorization is required for solicitation or acceptance of any gift that involves:

Exceptions to approved University programs and policies or obligations on the part of the University to expenditures or costs for which there is no established fund source or which require the construction of facilities not previously approved [Standing Order 100.4(dd)(1)];

Regental, Presidential, or Chief Investment Office authorization, as appropriate, is required for solicitation or acceptance of any gift that involves an interest in real property [Bylaws 21.3(j)(2) and 21.4 (o) and Standing Order 100.4(gg)].

Your authority to act is subject to the following conditions:

1. Whenever there is any ambiguity in the terms of a gift proposal or other question as to its legal effect, the matter shall be referred to the General Counsel and Vice President for Legal Affairs for interpretation and advice. If there is any doubt whether gift terms comply with the Policies of the University, including those set forth in the Development Reference Guide, the questions shall be referred to the Assistant Vice President for Institutional Advancement for interpretation and advice prior to acceptance.

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- 2. Gifts to The Regents shall be accepted, administered, documented, and reported in accordance with established University policies, guidelines, and procedures.
- 3. Gifts to Campus Foundations shall be accepted, administered, documented, and reported in accordance with the September 15, 1995 (last amended September 22, 2005) 5203: Policy on Support Groups, Campus Foundations, and Alumni Associations and the February 12, 2004 Administrative Guidelines for Campus Foundations.
- 4. Gifts to University Support Groups shall be accepted, administered, documented and reported in accordance with the September 15, 1995 (last amended September 22, 2005) Policy on Support Groups, Campus Foundations, and Alumni Associations and the February 12, 2004 Administrative Guidelines for Support Groups.
- 5. Gifts to The Regents or to any unit thereof shall be accepted in the name and become the property of The Regents of the University of California.
- 6. Gifts of \$1 million and more to The Regents, the Campus Foundations, and the University Support Groups shall be reported quarterly to the President by the Chancellor.
- 7. Capital improvement projects included in the gift are subject to approval of the site and design of the projects after completion of the environmental impact review process in accordance with the California Environmental Quality Act.

For purposes of this delegation, the dollar amount of a gift shall be the amount of cash value actually received; or, if in the form of a pledge, the full amount pledged; or shall be the equivalent to the fair market value of securities or personal property.

Any redelegation of this authority shall be limited to the acceptance of gifts which do not exceed \$1 million. Redelegation of this authority shall be in writing with copies to the Assistant Vice President—Institutional Advancement and to the General Counsel and Vice President for Legal Affairs.

This delegation is effective immediately and supersedes the March 23, 1994 delegation of authority to Chancellors, the Vice President-Agriculture and Natural Resources, and the Vice President-University and External Relations on this same subject (DA2011).

Janet Napolitano President

cc: Members, President's Cabinet Assistant Vice President O'Neill Universitywide Policy Office Office of the President

TO MEMBERS OF THE COMMITTEE ON EDUCATIONAL POLICY:

ACTION ITEM

For Meeting of March 19, 2014

AMENDMENT OF REGENTS POLICY 5201: POLICY ON FUNDRAISING CAMPAIGNS

EXECUTIVE SUMMARY

This item proposes amending Regents Policy 5201 to: (1) require endorsement by the Regents of certain fundraising campaigns instead of review and recommendation; (2) raise the threshold from \$50 million to \$250 million for the Regents' endorsement of any public phase of a fundraising campaign; and (3) rescind the provision requiring Regents' review and recommendation for any campaign involving the solicitation of real property or funds for the purchase of real property. The President of the University would continue to approve fundraising campaigns in accordance with Standing Order 100.4(k). The Regents would retain oversight of any capital projects associated with a fundraising campaign and would continue to receive the Annual Report on University Private Support. The proposed amendments would update the threshold in accordance with current economic and campaign norms, and would provide campuses with flexibility in the timing of public announcements of fundraising campaigns.

RECOMMENDATION

The President of the University recommends that the Committee on Educational Policy recommend to the Regents that Regents Policy 5201: Policy on Fundraising Campaigns be amended, as shown in Attachment 1 below.

BACKGROUND

Regents Policy 5201: Policy on Fundraising Campaigns (Policy) currently requires the Board of Regents to approve, upon recommendation of the Committee on Educational Policy, (1) any public phase of a fundraising campaign with a goal of \$50 million dollars or more and (2) any gift campaign that involves the solicitation of real property or funds for the purchase of real property.

In 1993, the Policy was amended to authorize the President of the University to approve the private or quiet phase of a fundraising campaign, e.g., those steps undertaken before the public announcement of a campaign, and reserved to the Regents approval for the public phase of campaigns over \$50 million. While the \$50 million trigger was appropriate at the time of

approval in 1993, today it is low and requires campuses and schools to come to the Board of Regents for fundraising campaigns that it would be appropriate for the President of the University to authorize. The proposed amendment would raise the threshold to \$250 million, thus ensuring that the Board is involved only with major campus fundraising campaigns but would not be responsible for the smaller campaigns conducted for narrowly defined purposes, such as endowments for faculty, graduate support, or renovation of facilities. The proposed amendment also would provide campuses with greater flexibility in the conduct of campaigns, including the timing and venue of the public launch of a campaign. A campus may opt to publicly reveal the details of its fundraising campaign at a campus event and seek endorsement by the Board of Regents at a later date. The Regents' endorsement would thus serve as clear, concise, and compelling support of campus fundraising efforts.

The President of the University would continue to ensure that fundraising campaigns for support of capital improvement projects shall be approved only if the project has been approved for inclusion in the Capital Improvement Program and the Regents would retain approval and oversight of any capital projects in accordance with Bylaw 12.4.

Additions shown by underscoring; deletions shown by strikethrough

REGENTS POLICY 5201: POLICY ON FUNDRAISING CAMPAIGNS

- 1. Fundraising campaigns are defined as organized efforts to solicit gifts and grants for any University purpose from multiple private sources such as individuals, firms, corporations, groups, and/or foundations. This Policy applies to all forms of fundraising campaigns for the benefit of the University whether conducted by the University, Campus Foundations, University Support Groups, or individuals or organizations outside the University. The Policy does not apply to instances when family or friends of a deceased person announce that contributions may be sent to the University in lieu of other remembrances.
- 2. The President shall submit for review and recommendation endorsement by the Committee on Educational Policy any proposal:
 - for the public phase of a fundraising campaign with a goal of \$50,000,000 (\$250,000,000) or more;
 - b. for a campaign which involves the solicitation of real property or funds for the purchase of real property.
- 3. The President is authorized to approve all other fund-raising campaigns, including the initial phases of campaigns with goals of \$50,000,000 \$250,000,000 or more, provided that fundraising campaigns for support of capital improvement projects shall be approved only if the project has been approved for inclusion in the Capital Improvement Program.
- 4. The conduct of all fundraising campaigns shall be subject to the following conditions:
 - a. All fundraising activities shall conform with established University programs and policies.
 - b. Fundraising activities shall not obligate the University to expend funds in excess of budgeted items.
 - c. A capital improvement project shall be subject to completion of the environmental review process in accordance with the California Environmental Quality Act and subsequent approval of the site and design of the project.